



Work-Life Policy

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A Diversity Management Consulting Group
UN Expert Group Meeting
Work-Life Policy, Practice and Potential



Balancing Act

Personal Decisions

- To study
- To work
- To marry
- To have children
- Family care



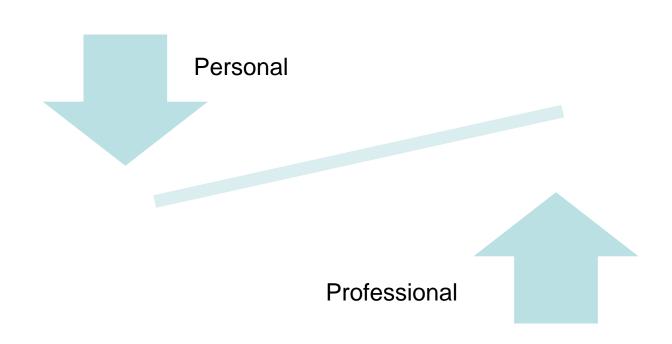
- Qualification
- Nature of job
- Sustainability
- Stratification
- Glass Ceiling



Work-Life Effectiveness



- Snowflake
- Not 50:50 always

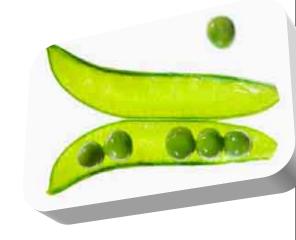


Work-Life Harmony



Ability of an organisation to allow each employee to be in equilibrium

Leveraging Uniqueness



Enhancing Productivity

High organisational EQ

Organisational EQ



Ability of the organisation

- Empathetic
- Responsive to employee's needs
- Identify collective needs
- Create policies and practices





FWAs

Improve job satisfaction

Contentment re personal responsibilities

Freedom from guilt

FWA Readiness

- Training managers to increase usage of FWAs
- Competencies Framework Leaders
- Lead By Example: Role Models
- Improve Boardroom Diversity
- Off ramping and on-ramping policies
 No burn-out
- Changing mindsetlonger hours = sincerity, loyalty

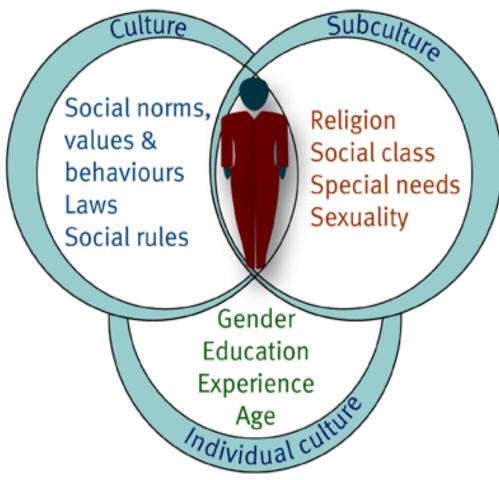






Restrictions on mobility: Technology helps.....!

Taboos.....



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Indian Government

- 33% seats reserved for women in Parliament
- Woman President
- Woman heads the largest political party
- Woman heads the Opposition party
- Woman Speaker of the Parliament
- 12 weeks maternity leave
- Flexi-work options being considered in Union Home Ministry

... BEYOND SUCCESS

Seemingly successful

- 80% of women in agricultural labour are employed.
- 51% of total employed in forest-based small scale industry are women.
- 11% of 240 companies headed by women CEOs

But not good enough......



Same story in China and Japan.







 Of successes spotted with struggles of managing home and work responsibilities.



Paradox ???



Coexistence of two opposite paradigms



Do women have power??





What hinders Boardroom Diversity?

- Every study shows positive correlation between women in Board positions and better performance.
 - McKinsey & Co's Women Matter research
 - Lehman Brothers Centre for Women in Business at London Business School
 - Univ of Helsinki research
 - UNICEF's State of the Children 2007 Report
 - Guardian's Survey
 - Catalyst Survey



PITFALLS

- Women aping men
- Work on women's strengths
- Get men to want FWAs





- Self-worth=Successful @ work
 Families got taken for granted.
- UN Women creates self-worth around personal <u>AND</u> family growth ALONGWITH growth @ work.

The Rationale



Good to Do



Good hearted

Must Do



Legally mandated to have a policy

Wise to Do



Incentivises desired action

